

FACULTY OF MANAGEMENT STUDIES



UNIVERSITY OF DELHI



Course
Contents
& Rules

MBA FULL TIME 2025-27
INFORMATION BULLETIN

Location

A TRANSFORMATIONAL JOURNEY OF RICH AND EXPERIENTIAL LEARNING

The business world around us is evolving rapidly, and change is perhaps, the only constant. The intensity and speed with which the forces around us are shaping our environment are immensely complex and challenging. Thus, it has become all the more important for us to be able to think strategically and master core business disciplines in order to become the true leaders of innovation and change.

Over the past 69 years, FMS has helped shape diverse personalities and unique talents in order to imbibe the spirit of achieving excellence. The intellectual rigour and exposure that FMS students receive is immense. FMS has carried forward its legacy of 69 years by unifying academics with leadership skills, providing practical experience and training, and most importantly, helping one attain the heights one aspires to reach.

What sets the MBA programme at FMS apart from any other institution's, is the ideal mix of opportunities, corporate exposure, and the kind of conducive academic environment that allows the students to realize their dreams, with the flexibility in the curriculum. This journey has truly been transformational for all who have been part of the FMS legacy. The intense mentorship programme and spectrum of activities carried out, instils within every individual the values and culture that this B-School has stood for over all these years. At FMS, one has the liberty to initiate new activities and the collaborative spirit of students makes it possible for numerous such efforts to bear fruits every year.

Those who have walked in through the hallowed portals of FMS will agree that this institution teaches you to take risks and not be afraid to fail. It also imparts the true value of human relationships and how success is driven by it. We are confident about achieving our goals, but we value our failures just as much as our achievements. FMS respects and appreciates your passion and fuels it, so that wherever you go, you leave behind a mark - the mark of a winner.

The combination of a flexible curriculum, a wide array of learning opportunities and a conducive academic environment is the hallmark of this institute. The transformational journey starts from day one and a new entrant is introduced to the culture and values of FMS through an enriching classroom experience and intense mentorship programme. The learner is empowered to collaborate as well as take independent initiatives throughout the year. As much as it is possible to sum up a community, this is FMS having balanced individuals who approach work and play with equal intensity; confident achievers who are brave enough to make mistakes and humble enough to accept them; and dreamers who are grounded enough to know that getting to the top is more fun when the journey is shared. It is this drive and enthusiasm that differentiates and distinguishes us from all others, giving us the winning edge - wherever we go, whatever we do.

Academic Programmes	
FMS conducts these Academic Programmes	MBA (Full time) Programme
	Doctoral Programme
	MBA Executive Programme*
	MBA Executive (Health Care Administration) Programme*

*A separate Information Bulletin is available for candidates applying for MBA Executive and MBA Executive (Healthcare administration) Programmes

MBA (FULL TIME) PROGRAMME

Programme Structure:

MBA—the two year full time programme is designed with the objective of developing young men and women into highly adept professional managers, capable of working in diverse sectors, continuously striving for excellence in performance, while propagating thought leadership and contributing to the welfare of the society at large. The curriculum of the continuously evolving MBA - two year full time programme rests on two pillars: one, providing a strong analytical foundation in key functional areas and the other, enabling a high degree of academic flexibility, thereby allowing students to customize their MBA experience. The first year introduces students to the essential models and tools, with a focus on rigorous training in the diverse disciplines in management and the development of a strong foundation of business knowledge and management theory. The year concludes with a rigorous Summer Internship programme which allows students to explore practical application of the management concepts.

In the second year, the students decide on their professional development plans by reflecting on their first year's learning and Summer Internship experiences. This experience is augmented by interactions with an eclectic mix of world-renowned faculty and corporate luminaries who together teach core and elective courses. After two years of 360 degree learning, the students move on to realize their dreams in the corporate world.

The programme nurtures and develops world class business leaders with personalized care and attention, in small work groups and teams and in a practical, application-oriented environment. Every year aspirants avail the opportunity of realizing their dreams through this programme after proving their mettle in one of the most rigorous selection processes.

At FMS, the MBA course structure is closely aligned with the contemporary business requirements. The focus is on producing managers with sound fundamentals to hit the ground running when they enter the corporate world. The programme empowers students to demonstrate the ability to innovate, the ability to execute the most daunting challenges in the most trying of circumstances, the ability to create synergies amongst the most diverse set of variables and the ability to continuously learn, improvise, adapt, energize, excel and grow.

Application Procedure:

Applicants can register themselves for admission to the MBA Programme (2025–2027) through FMS website www.fms.edu by filling up online registration form and by paying the requisite registration fee within the specified time period.

Short-listing of Candidates for Interview Process:

To encourage diversity of Gender and Academic Disciplines, different weightages shall be assigned to the scores of different sections of the CAT 2024 for the purpose of short-listing candidates for the Interview Process as well as for final Selection. A Weighted Score shall be computed giving weightages of 40%, 30%, and 30% to the scores of VARC (Verbal Ability and Reading Comprehension), DILR (Data Interpretation and Logical Reasoning) and QA (Quantitative Ability) sections respectively, as provided by the CAT Centre for the CAT 2024 for candidates who apply to FMS. An additional 5 marks shall be added to the Weighted Score in case of women candidates for the purpose of

Eligibility Criteria for MBA Programme:

shortlisting for the interview process.

Selection Criteria:

From the list of candidates shortlisted for the Interview Process, admission to the MBA Full Time programme shall be based on the following criteria and weight system:

1. Weighted CAT 2024 Score - 50%
2. Marks obtained in Class X - 10% (60% and above but less than 75%: 5%, 75% and above: 10%)
3. Marks obtained in Class XII - 10% (60% and above but less than 75%: 5%, 75% and above 10%)
4. Discussion on Statement of Purpose - 10%
5. Extempore – 5%
6. Personal Interview - 15%

An additional 5 marks shall be awarded to the women candidates who appear for the interview. Applicants who have not taken CAT 2024 will not be considered for admission.

The candidates will be required to produce their original certificates and mark sheets at the time of the interview. The final list of candidates selected will be declared after completing the process for all candidates.

Candidates applying for admission to the MBA programme must have pursued at least a Bachelor's Degree programme after twelve years of formal schooling with at least 50% marks at graduation level for the unreserved category (SC/ST: Passing Marks; OBC Non-Creamy/EWS/PWD/CW: 45% as per University Rules) or equivalent CGPA. Candidates appearing for the final year examination of Bachelor's Degree may also apply. Applicants with CGPA scores must clearly indicate the equivalent percentage of marks and furnish a copy of the official CGPA to Percentage conversion table of the concerned university/institution.

Note: Candidates appearing in the final year examination of Bachelor's Degree are eligible to apply for admission irrespective of their percentage of scores obtained till the time of application, provided that they expect to fulfil the eligibility criteria when their results are declared and which must be submitted to the FMS office at the time of admission to the programme.



GENERAL INFORMATION

Fee Structure:

The fee for various programmes is payable at the beginning of the academic year. The semester fee is currently approximately Rs. 58,000/- for MBA programme, per each semester. Please note that the fees for the various programmes and reservation categories can be revised at any time before the commencement of or during the duration of the programmes, as per instructions from the University of Delhi.

Reservations/Relaxations:

Reservations/Relaxations are provided to the candidates as per the guidelines issued by the University of Delhi, as amended from time to time. As per existing guidelines, the reservations in MBA Full Time 2025-27 programme are as under:

Sanctioned seats - 251:	Supernumerary seats:
Unreserved / General (Gen) - 101	Person with Disability (PWD) - 12,
Scheduled Castes (SC) - 37,	Children and Widows (CW) - 12,
Scheduled Tribes (ST)- 19,	Foreign Students (FS) - 25,
Other Backward Class (OBC) - 69,	Ward Quota Teaching (WT) - 6,
Economically Weaker Section (EWS) - 25	Ward Quota Non-Teaching (WNT) - 6
	Orphan Quota (OQ) - 2

Categories:

1. Open or Unreserved (Gen).
2. Scheduled Caste (SC).
3. Scheduled Tribe (ST).
4. Economically Weaker Sections (EWS)
5. Other Backward Class (OBC) - Non-Creamy layer only.
6. Physical Disability (PWD 1).
7. Intellectual disability, condition characterized by significant limitation both in intellectual functioning (reasoning, learning, problem solving) and in adaptive behaviour which covers a range of every day, social and practical skills (PWD 2).
8. Mental Behaviour (PWD 3).
9. Disability caused due to chronic neurological conditions and blood disorder (PWD 4).
10. Multiple disabilities (more than one of the above specified disabilities) include deaf blindness which means a condition in which a person may have combination of hearing and visual impairments causing severe communication, developmental, and educational problems (PWD 5).
11. Any other disability notified by Central Government. (PWD 6)
12. Widows/Wards of Defence personnel killed in action. (CW 1)
13. Wards of disabled in action. (CW 2)
14. Widows/Wards of Defence Personnel who died while in service death attributable to military service. (CW 3)
15. Wards of disabled in service and boarded out with disability attributable to military service. (CW 4)
16. Wards of Ex-servicemen and serving personnel who are in receipt of Gallantry Awards :-
Param Vir Chakra; Ashok Chakra; Maha Vir Chakra; Kirti Chakra; Vir Chakra; Shaurya Chakra;
President's Police Medal for Gallantry; Sena, Nausena, Vayusena Medal; Mention – in – Dispatches;
Police Medal for Gallantry. (CW 5)
17. Wards of Ex-Servicemen. (CW 6)
18. Wives of: (CW 7) (i) Defence Personnel disabled in action and boarded out from service. (ii) (iii) Defence Personnel disabled in service and boarded out with Disability. Ex-Servicemen and Serving Personnel who are in receipt of Gallantry Awards.
19. Wards of Serving Personnel. (CW 8)
20. Wives of serving personnel. (CW 9)
21. Foreign Nationals. (FS).
22. Wards of Teaching staff of Delhi University and its Colleges (WT) and Wards of Non-teaching staff of Delhi University and its Colleges (WNT)
23. Orphan Quota (OQ)

IMPORTANT NOTES

1. Applicants seeking admission under SC/ST/OBC/EWS category will have to produce for verification certificates in their own names.
2. Reservation policy for Economically Weaker Sections (EWS): As per the University of Delhi notifications, Reference No. Aca. I / Reservation of EWSs / 2019 / 63 Dated 28th March 2019 and Reference No. Aca. I / Reservation of EWSs / 2019 / 101 Dated 15th May 2019, for the reservation for Economically Weaker Sections (EWSs) Category, FMS has reserved seats for admission for the same. The eligibility of such applicants will be decided on the basis of fulfilling criteria prescribed in the above notifications, and subject to submission of documents, issued by the competent authority, in the format provided in Annexure IV - EWS Certificate from competent authority certifying the applicant can claim reservation under this category. (The names of applicants claiming reservation under this category must match with the names that appear on their corresponding School Board qualifying certificates; similarly their parents' names must match in both sets of certificates).
All candidates applying under the EWS category must ensure that they have an EWS certificate with a validity of at least 6 months at the time of the interview.
3. OBC category candidates shall be given a relaxation in the minimum eligibility in the qualifying examination to the extent of 10% of the minimum eligibility marks prescribed for the General Category candidates. For example, if the minimum eligibility for admission to a course is 50% for the General Category candidates, the minimum eligibility for the OBCs would be 45%, i.e. (50% less 10% of 50%).
All those OBC candidates who meet the minimum eligibility marks in the qualifying examination and the minimum eligibility marks (if any) in the entrance test shall be eligible for admission in the order of their merit, keeping in view the availability of seats reserved for them. The OBC candidates who belong to the Non-Creamy Layer and whose castes appear in the Central List of the OBCs only shall be eligible to be considered for admission under the OBC Category. Creamy Layer OBC candidates should apply under General Category.
All Candidates applying under the OBC category must ensure that they have an OBC (Non-Creamy Layer) Certificate with a validity of at least 6 months at the time of the interview. Candidates with expired OBC (Non-Creamy Layer) certificates will not be considered.
4. Not less than five percent (5%) seats are reserved for Persons with Benchmark Disabilities (PWD) candidates. Applicants must furnish a valid disability certificate issued by the competent authority, bearing a photograph of the applicant. As per the guidelines approved by the Academic Council, admissions of candidates belonging to the following specified categories of disabilities are eligible to get benefit of the said reservation:

PWD 1	Physical Disability.
PWD 2	Intellectual disability, condition characterized by significant limitation both in intellectual functioning (reasoning, learning, problem solving) and in adaptive behavior which covers a range of every day, social and practical skills.
PWD 3	Mental behavior.
PWD 4	Disability caused due to chronic neurological conditions and Blood disorder.
PWD 5	Multiple disabilities (more than one of the above specified disabilities) include deaf blindness which means a condition in which a person may have combination of hearing and visual impairments causing severe communication, developmental, and educational problems.
PWD 6	Any other disability notified by Central Government.

5. Five percent (5%) seats are reserved for Children/Widows of the eligible Armed Forces Personnel (CW Category). A relaxation in minimum eligibility to the extent of 5% shall be given in the qualifying examination for CW category applicants.

As per the guidelines approved by the Academic Council of the University, admissions of candidates belonging to CW categories have to be made in the following order of priorities:

CW 1	Widows/Wards of Defence personnel killed in action.
CW 2	Wards of Defence Personnel disabled in action and boarded out from service with disability attributable to military service
CW 3	Widows/Wards of Defence Personnel who died while in service with death attributable to military service.
CW 4	Wards of Defence Personnel disabled in service and boarded out with disability attributable to military service.
CW 5	Wards of Ex-servicemen and serving personnel, including personnel of police forces, who are in receipt of Gallantry Awards :- Param Vir Chakra; Ashok Chakra; Maha Vir Chakra; Kirti Chakra; Vir Chakra; Shaurya Chakra; President's Police Medal for Gallantry; Sena, Nausena, Vayusena Medal; Mention – in – Dispatches; Police Medal for Gallantry
CW 6	Wards of Ex-Servicemen.
CW 7	Wives of: a. Defence Personnel disabled in action and boarded out from service. b. Defence Personnel disabled in service and boarded out with Disability attributable to military service c. Ex-Servicemen and Serving Personnel who are in receipt of Gallantry Awards.
CW 8	Wards of Serving Personnel.
CW 9	Wives of Serving Personnel.

Authorities competent to issue Educational Concession Certificates under CW category are:

- Secretary, Kendriya Sainik Board, Delhi
- Secretary, Rajya Zila Sainik Board
- Officer-in-Charge, Records Office
- 1st Class Stipendiary Magistrate
- Ministry of Home Affairs (for Police Personnel in receipt of Gallantry Awards)

Benefit under CW Category may be extended to the wards of the personnel of Para-Military Forces up to priority CW 5 only.

6. The minimum eligibility requirement for the Scheduled Caste/Scheduled Tribe candidates will be that they must have passed the qualifying degree examination, provided that the minimum eligibility for admission to post-graduate courses be the minimum pass marks of the qualifying examination of the University of Delhi. In the case of Scheduled Caste/Scheduled Tribe candidates who had passed the last qualifying examination from other Universities, they should have secured at least the same percentage of pass marks at the qualifying examination as prescribed for the equivalent examination of the University of Delhi for purposes of admission to the Post-graduate course of the University of Delhi.

7. There is no quota for NRI/PIO/NCT of Delhi candidates.
8. The merit list for the general category seats will comprise of all the candidates in the order of merit. No one will be excluded from the same. In other words, it will also include SC/ ST/ OBC/EWS/PWD/CW/WT/WNT candidates if they come in the general merit. A candidate will not be excluded from the general category merit list just because she/he belongs to SC/ST/OBC/ EWS /PWD /CW/WT/WNT category. Such a candidate will be entitled to be considered under the general category as well as the reserved category. Admission to general category seats will be strictly in order of merit without excluding SC/ST/OBC/EWS/PWD/CW/WT/WNT candidates.
9. The candidates will be eligible for admission only after the result of the qualifying examination has been declared. The candidates must submit the final results of their qualifying examination meeting the minimum eligibility criteria before the last date of admissions which is August 31, 2025. The last date for withdrawal of admission is August 31, 2025. No refunds shall be admissible after the last date.
10. Change of category is not allowed after the initial registration by candidate in given category. For example, if a candidate has registered while registering online as a general candidate and later wants to change to any other category such as OBC, EWS, SC, ST, PWD, CW or vice-versa, such a change would not be permissible.
11. Admissions to various programmes at FMS shall be subject to the rules of Delhi University as revised from time to time.

12. Foreign Nationals

Foreign Nationals seeking admission to MBA programme should apply through the office of the Deputy Dean (Foreign Students), Conference Centre, opposite Botany Department, University of Delhi, Delhi-110 007, India, by the specified closing date.

All Foreign Nationals should have completed their Graduation at the time of Application. Foreign Nationals will be considered on the basis of valid GMAT & GRE Scores. They need to secure a minimum score of 650 in GMAT or 320 in GRE. FMS may restrict admissions to five candidates from each continent. The shortlisting criteria for interview (in online mode) will be notified subsequently.

13. Ward Quota Teaching (WT) and Ward Quota Non-Teaching (WNT)
Wards of the following categories of Teaching and Non-teaching staff of the University of Delhi and its Colleges shall be eligible for consideration under the Ward Quota Teaching (WT) and the Ward Quota Non-Teaching (WNT) respectively, as per the following order of preference:

1. Permanent Staff: Teaching and Non-Teaching
2. Retired Staff: Teaching and Non-Teaching
3. Deceased Permanent Staff (while in Service): Teaching and Non-Teaching
4. Temporary, Ad-hoc and Contractual Staff (with three years in Service): Teaching and Non-Teaching

Number of seats under Ward Quota Teaching (WT): 6

Number of seats under Ward Quota Non-Teaching (WNT): 6

Note: If vacant seats remain in either of the above two categories (Teaching/ Non-teaching), they can be filled up with available candidates from the other category, in order of merit.

Note: The candidate must upload the Ward Certificate issued by the Registrar (in case either parent is employed by the University of Delhi) or by the College Principal (in case either parent is employed by a College of the University of Delhi) as part of the online application process.

14. In accordance to the executive council resolution no. 61 dated 03.02.2023, it has been decided to admit two children (one male, one female), in each programme of study, both at the Undergraduate and Postgraduate level who have been rendered orphans. These two seats will be supernumerary. The expenditure incurred for admission and continuance of study of such students including hostel expenditure in the University or its Colleges shall be met from the University Welfare Fund or College students' welfare fund, as the case may be, for admissions in the University or in College, respectively.

15. The candidates applying for admission to various courses are permitted to apply simultaneously under Gen/SC/ST/OBC/EWS Category as well as CW, PWD, WT, WNT and other categories for which reservations/concession is admissible.

Attestations

FMS accepts self-attested copies of documents/papers provided by the students. It is made clear that if any false attestation/falsified records are detected, the student will be debarred from attending any course in the University for the next five years and in addition, a criminal case under relevant section of IPC (Viz.470, 471, 474 IPC etc.) will be instituted against him/her.

Mode Of Application

- All candidates are required to register using the online registration system available on www.fms.edu
- There will be no other mode of registration

Communications

Candidates need to check the www.fms.edu website for all notifications including admission lists, cut-offs, merit lists, waiting lists etc. Communications with the candidates will be done through the registered email address of the candidate. It is the responsibility of the candidates to register using a valid email address. FMS does not take any responsibility of a wrong or non-functional email address of the candidate. Other than emails no other mode of communication will be used.

For any information or queries related to admissions, the applicants may contact us at:
Email : admissions@fms.edu
Website : www.fms.edu

Online Payment through Internet Payment Gateway

1. You will be directed to the Internet Payment Gateway of the Bank as mentioned in FMS website. Confirm payment through credit card/ debit card or other payment channels.
2. After successful online payment, you will be directed back to the FMS Website. A confirmation of registration will follow.



On-line Registration

1. Visit the FMS website- <http://www.fms.edu>
2. You will be directed to the On-line registration page. Fill in the required information correctly.
3. Verify the data entered. After the registration information is confirmed, no data can be modified.
4. You will be able to pay the registration fee as per the procedure given below. Go to the payment gateway only after you have confirmed your registration information.
5. Application registration fee is Rs. 1000 for all applicants except SC, ST and PWD categories. Application registration fees is Rs. 350 for SC, ST and PWD applicants.